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<https://www.michelin.com/eng/>

MICHELIN'S INDIVIDUAL COMMITMENTS WITHIN *act4nature*

Michelin aims to improve its customers' mobility sustainably. A leader in sustainable mobility, Michelin designs, manufactures and distributes tires, services and solutions, and high-technology materials, and enables its customers to enjoy unique mobility experiences. To carry out their business sustainably, all companies depend on ecosystems and biodiversity for services such as the supply of plant-based raw materials and water, and the regulation of the climate. Michelin is no exception: it relies on a supply of raw materials, including natural rubber, textile fibers, and water. Like any company emitting greenhouse gases and generating

waste gases, liquids and solids, Michelin also places demands on ecosystems in terms of their regulation (climate, air quality) and treatment (sewage, waste) functions.

Today, as pressure grows on ecosystems, preserving the effectiveness of ecosystems is an essential precondition for sustainable economic growth.

The Michelin group is committed to designing mobility products and services that are respectful of ecosystems, to preserving local ecosystems in the vicinity of all its sites, and to supporting sustainable rubber production.

Section	Commitment	Commitment achievement metric	Dates
Governance	Determine the group's 2030 biodiversity vision.	The 2030 biodiversity vision has been set.	2019
Dialogue with Stakeholders	Add this subject to the agenda of the External Stakeholders Committee ⁽¹⁾ .	Added to the agenda for each annual meeting of the External Stakeholders Committee.	2018
Natural rubber	Have our suppliers adopt the "Sustainable Natural Rubber Commitment" ⁽²⁾ and add questions about biodiversity to the Rubberway ⁽³⁾ questionnaire.	Indicator 1: number of natural rubber (NR) contracts including a "Sustainable Natural Rubber Commitment" clause/total number of NR contracts. Indicator 2: Addition to Rubberway of questions about biodiversity. Indicator 3: Volumes purchased by the group mapped with Rubberway.	100 % in 2019 2019 > 80 % in 2020
	Ensure that the "Sustainable Natural Rubber Commitment" is applied in plantations in which Michelin has a financial stake.	All plantations in which we have a financial stake comply with the "Sustainable Natural Rubber Commitment".	100 % in 2020
Manufacturing facilities	Incorporate the presence of protected areas and species in the immediate vicinity of sites into the environmental risk assessments for sites and associated action plans.	Number of sites having drawn up their inventories.	2020
Research and Development	Integrate the impact of our main raw materials (TRL ⁽⁴⁾ >4) on ecosystems into the life cycle assessments of our tires.	Level of integration of materials' impacts on ecosystems into the life cycle analyses of new tires ⁽⁵⁾ .	Pilot in 2019

(1) The stakeholders committee includes the following stakeholders: NGOs, including WWF, universities, international institutions, trade unions, customers, suppliers.
(2) The Sustainable Natural Rubber Commitment sets out precisely the conditions for the production of this material, both in environmental terms (zero deforestation, the creation of sanctuaries in HCV (High Conservation Value) and HCS (High Carbon Stock) zones and peatlands), and in terms of employment and human rights (working conditions, prior, voluntary and informed consent of the populations concerned).
For more information visit <https://purchasing.michelin.com/en/responsible-management-natural-rubber-supply-chain/>
(3) Online questionnaire aimed at the various actors in the upstream natural rubber supply chain, tailored to the 4 types of respondent (small plantations and plantations over 45 ha, intermediaries, and natural rubber processing plants).
(4) TRL: Technology Readiness Level.
(5) Number of life cycle assessments (LCAs) carried out factoring in these impacts/total number of LCAs carried out.